

CHIPRA Quality Demonstration Grant TA Webinar Series

**Financing Options for
Care Management Entities**
The Massachusetts Experience

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June 23, 2010
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Overview

- ▶ Massachusetts context
- ▶ Use of Medicaid
- ▶ Service array
- ▶ Financing structure and payment approaches
- ▶ Rate-setting

MA Context - Lawsuit

- ▶ Rosie D. v. Patrick, a class action lawsuit filed in 2001 on behalf of children and youth with serious emotional disturbance
- ▶ Alleged that MA Medicaid failed to meet obligations of the EPSDT statute
- ▶ January 2006, the Court found that MA Medicaid had not provided sufficient:
 - Behavioral health screening in primary care
 - Behavioral health assessments
 - Service coordination
 - Home-based behavioral health services
- ▶ Final Judgment issued June 2007 with implementation July 2009
- ▶ Medicaid as the sole financer-no blending/braiding with other state systems

MA Context - Enrollment & Managed Care

- ▶ Approx 1.1 million Medicaid enrollees
- ▶ Approx 470,000 persons under age 21
- ▶ Approx 15,000 children in “the class”
- ▶ 5 managed care entities (MCEs)
 - one MBHO for the PCCM
 - four integrated PH & BH plans, some of which carve-out BH
- ▶ Decision to not enroll “the class” into one MCE

Using Medicaid

- ▶ State plan & 1115
 - MA operating under an 1115 since July 1999
 - Use of State Plan Amendment (SPA) for Targeted Case Management (TCM) was a legal strategy: well-defined terms; service level & target group approval by CMS
 - Lawsuit remedy services and TCM operate under SPA, and all other BH services operate under 1115
- ▶ Opportunities & challenges

Service Array

- ▶ MA calls its CMEs “Community Service Agencies” (CSAs)
- ▶ The role of CSAs was informed by the presence and role of the five MCEs
- ▶ Capitation, Quality Management (QM), etc., occurs at the MCE level
- ▶ CSAs bill as a provider of Intensive Care Coordination (ICC): ICC = TCM

Service Array

- ▶ There is a “package” of services that the CSAs coordinate which are not bundled, but separately defined and paid
- ▶ The package of services can be delivered by any willing provider that meets the qualifications defined in the SPA
- ▶ CSA is the location for TCM (ICC) and Family Partners, and where all other services are coordinated, whether or not the CSA provider, or another provider, is delivering a service or another provider is delivering a service

Lawsuit Remedy Service Array

- ▶ CSA is expected to develop a Care Planning Team (CPT) that includes any involved providers and natural supports
- ▶ The following constitute the required package of services coordinated by the CSA but managed by the MCE, under the Rosie D. remedy:
 - Targeted Case Management (ICC)
 - Parent/Caregiver peer-to-peer support (referred to as Family Partners)
 - Behavior management monitoring
 - Behavioral management therapy
 - In-home therapy
 - Therapeutic mentoring
 - Mobile crisis intervention

Medicaid Behavioral Health Service Array

- ▶ Additionally, the following services are available and coordinated with the CSAs, but managed by the MCE:
 - Inpatient services
 - Community Support Program (CSP)
 - Partial hospitalization
 - Community-based acute treatment for children and adolescents
 - Acute treatment services for substance abuse (ASAM 3.7)
 - Clinical support services for substance abuse (ASAM 3.5)
 - Psychiatric day treatment
 - Structured Outpatient Addiction Program (SOAP)
 - Intensive outpatient program
 - Outpatient services
 - Psychological testing

Financing structure and payment approaches

- ▶ MCE receives capitated payments
 - No risk for first year – added payment guaranteed
 - Reduced disincentives to authorize care

- ▶ Rate-setting process
 - Benchmarked to existing service rates
 - Public comment
 - 15-minute unit vs. bundled or case rates
 - CMS considerations

Rate-setting Services

Service	Code	Rate: 15-min unit
Intensive Care Coordination (TCM - Master's/PhD)	T1017-HO	19.09
Intensive Care Coordination (TCM - Bachelor's)	T1017-HN	15.72
Family Partner	H0038	13.03
Mobile Crisis Intervention (Paraprofessional)	H2011-HN	19.21
Mobile Crisis Intervention (Master's/PhD)	H2011-HO	28.66
Behavior Management Monitoring (Bachelor's)	H2014-HN	12.61
Behavior Management Therapy (Master's/PhD)	H2014-HO	24.81
In-Home Therapy (Bachelor's)	H2019-HN	12.02
In-Home Therapy (Master's/PhD)	H2019-HO	18.60
Therapeutic Mentoring Service (Bachelor's)	T1027-EP	12.98

Questions?